




Opportunities, risks and methodologies in a new era of autonomous and “smart” CPSoS

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Innovative Centre for Embedded Systems



Dr. Who?




- Prof. at KTH in Embedded Control Systems 2002
- Automated vehicle safety, architecting and MBSE
- Innovation eco-systems: KTH and industry competence network - www.ices.kth.se
- Cyber-Physical Systems





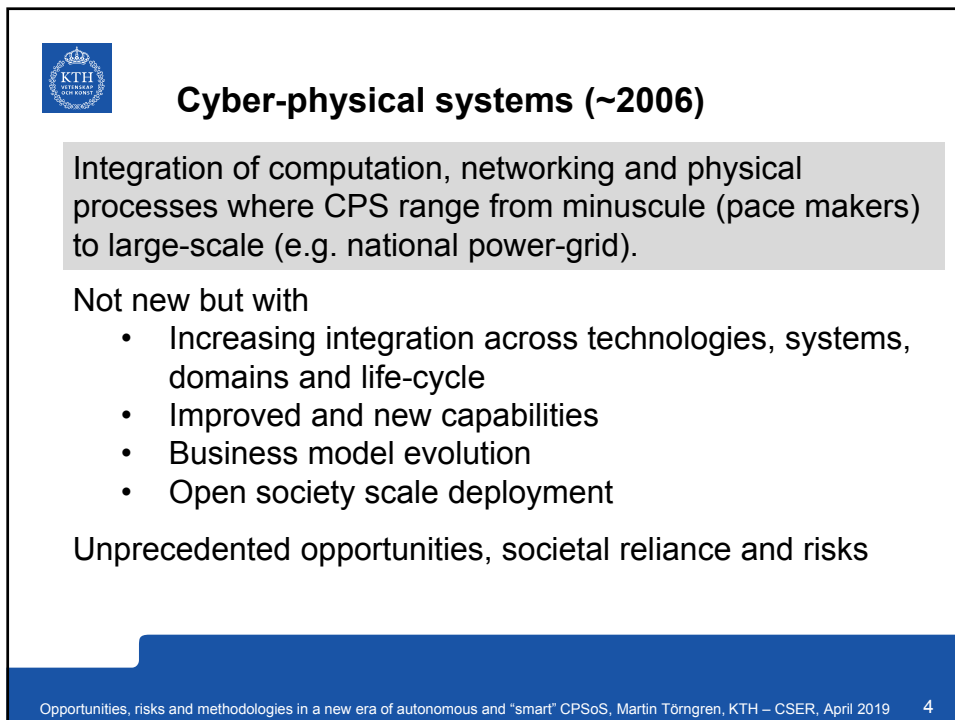
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Digitalization in a physical world

Edge/Fog (~2012)
 DevOps (2009)
 Cyber-Physical Systems (2006)
 Internet of things (1999)
 Ubiquitous computing (1988)
 Artificial Intelligence (1956)
 Cybernetics (1948)
 Teleautomation (1926)

3



Cyber-physical systems (~2006)

Integration of computation, networking and physical processes where CPS range from minuscule (pace makers) to large-scale (e.g. national power-grid).

Not new but with

- Increasing integration across technologies, systems, domains and life-cycle
- Improved and new capabilities
- Business model evolution
- Open society scale deployment

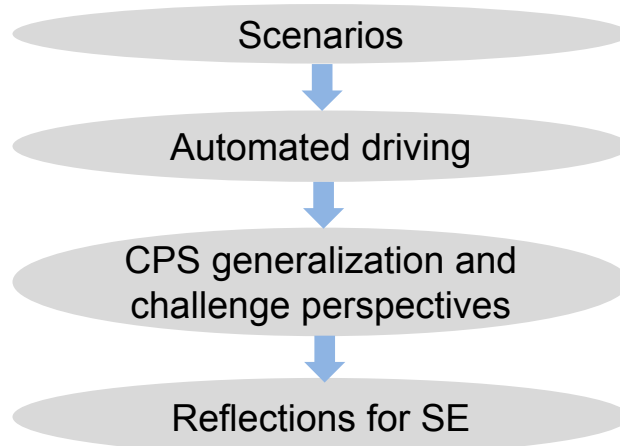
Unprecedented opportunities, societal reliance and risks

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4



Autonomous and smart cyber-physical systems of systems



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5



Stockholm central station 2008

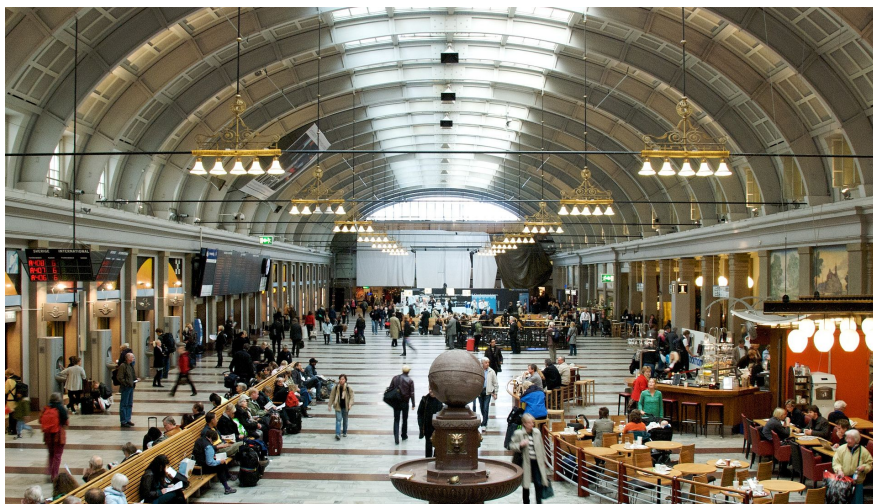


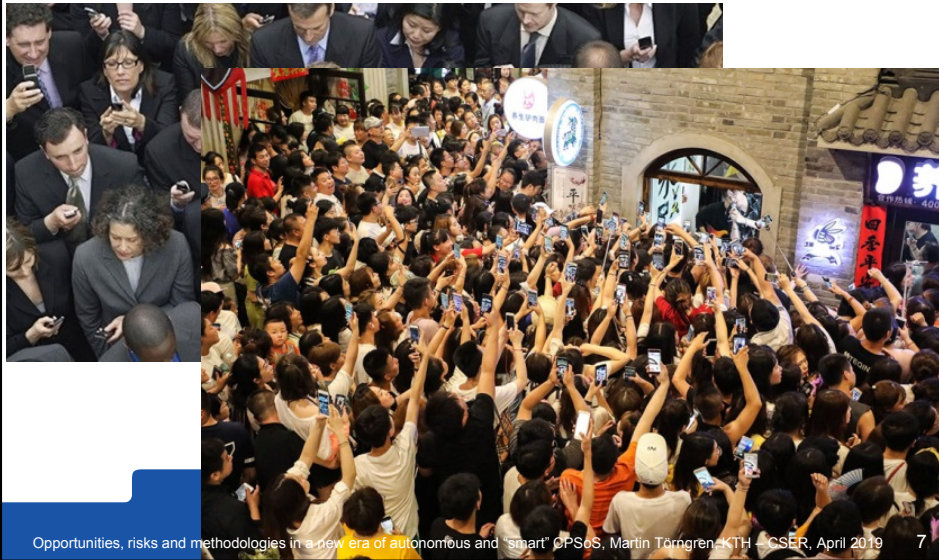
Photo by Michell Zappa, São Paulo, Brazil, CC BY-SA 3.0

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6



The present – new behaviors



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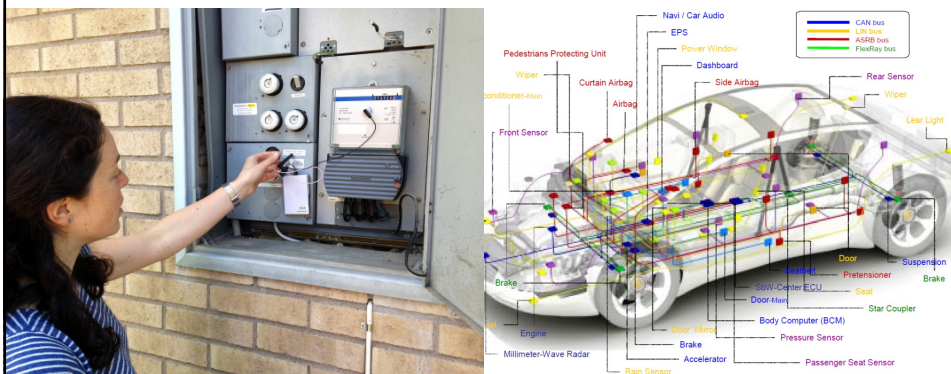
7



More has changed

"Old man's googling"

Proliferation of embedded systems



Swedish energy agency

<http://www.energimyndigheten.se/tester/tester-a-o/elmatare-smarta/>

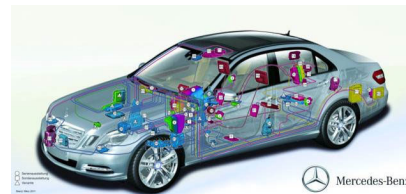
Prof. Keith Mayes, Royal Holloway Univ., London

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8



Mechanics → Mechatronics



	Susp	Brake	Steer	Wheel	Diff	Trans	Clutch	Eng	Driver
Susp				X					X
Brake				X					X
Steer				X					X
Wheel	X	X	X		X				
Diff				X		X			
Trans					X		X		
Clutch						X		X	X
Eng							X		
Driver		X	X				X		

	Susp	Brake	Steer	Wheel	Diff	Trans	Clutch	Eng	Driver
Susp		P	P	X+P	P	P	P	P	X+P
Brake	P		P	X+P	P	P	P	P	X+P
Steer	P	P		X+P	P	P	P	P	X+P
Wheel	X	X	X+P		X				
Diff	P	P	P	X+P		X+P	P	P	
Trans	P	P	P	P	X+P		X+P	P	P
Clutch		P	P		P	X+P		X+P	P
Eng	P	P	P	P	P	P	X+P		P
Driver	P	X+P	X+P		P	P	X+P	P	

Design structure matrices illustrating vehicle components and relations: P - Programmable relations. X - Possible change

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9



More has changed

"Old man's googling"

Fortune 500 top list changing more frequently

- Since 2000, more than 50% of the companies have disappeared due to the digitalization wave



<http://www.internethistorypodcast.com/2016/07/inventor-of-the-first-digital-camera-steven-sasson/>

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10



Leading internet companies (2018, market value)

Rank	Company	Region	Market Value (\$B)	
			5/29/13	5/29/18
1)	Apple	USA	\$418	\$924
2)	Amazon	USA	121	783
3)	Microsoft	USA	291	753
4)	Google / Alphabet	USA	288	739
5)	Facebook	USA	56	538
6)	Alibaba	China	--	509
7)	Tencent	China	71	483
8)	Netflix	USA	13	152
9)	Ant Financial	China	--	150
10)	eBay + PayPal*	USA	71	133
11)	Booking Holdings	USA	41	100
12)	Salesforce.com	USA	25	94
13)	Baidu	China	34	84
14)	Xiaomi	China	--	75
15)	Uber	USA	--	72
16)	Didi Chuxing	China	--	56
17)	JD.com	China	--	52
18)	Airbnb	USA	--	31
19)	Meituan-Dianping	China	--	30
20)	Toutiao	China	--	30
Total			\$1,429	\$5,788

KLEINER PERKINS
2018
INTERNETTRENDS

Source: CapIQ, CB Insights, Wall Street Journal, media reports. *eBay + PayPal combined for comparison purposes though PayPal spin-off of eBay on 7/20/15. Market value data as of 5/29/18. The Wall Street Journal, Reuters, TechCrunch, Reuters, and the information articles detail the latest valuations for Ant Financial (4/18), Xiaomi (5/18), Uber (2/18), Didi Chuxing (12/17), Airbnb (3/17), Meituan-Dianping (10/17), and Toutiao (12/17).

218

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11



Digitalized infrastructures

Telecommunication: ...3G, 4G, 5G, ...

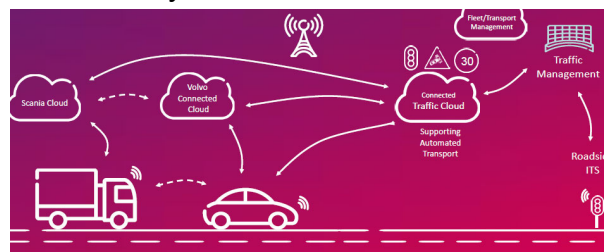
Smart phones/pads

Internet and cloud computing

Connected embedded systems



**The world as a
connected distributed
computer system**



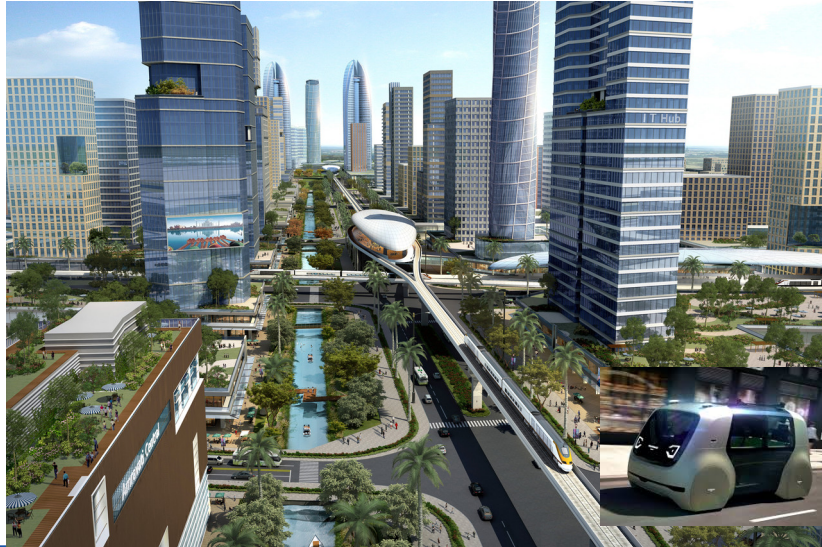
Courtesy of Ericsson

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12



A future scenario



By FE Bureau: <https://www.financialexpress.com/education-2/what-will-shape-future-smart-cities-of-india-find-out-here/968678/>

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13



CPS capabilities

Gather, store and process all kinds of data

Awareness and prediction

Plan and make decisions

Affect and create physical systems

Collaborate - exchange information, visualization, AR/VR

→ Cyber and Physical forming OODA /MAPE-K loops with various time and system perspectives

→ Reinforced by multiple progressing technological fronts

→ Unprecedented opportunities and risks!

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14



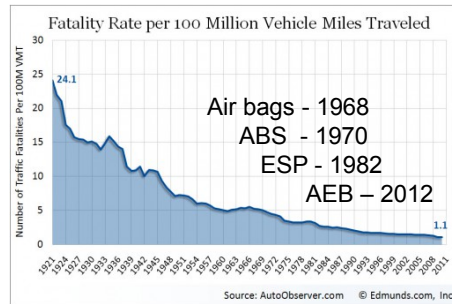
Snapshot of benefits and concerns/risks



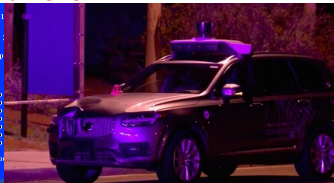
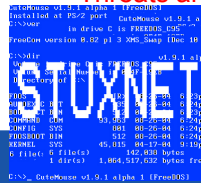
How do we consume as much of your time and attention as possible?

... dopamine hits (Sean Parker)

"... the mere presence of one's own smartphone reduces available cognitive capacity"



Threats and risks

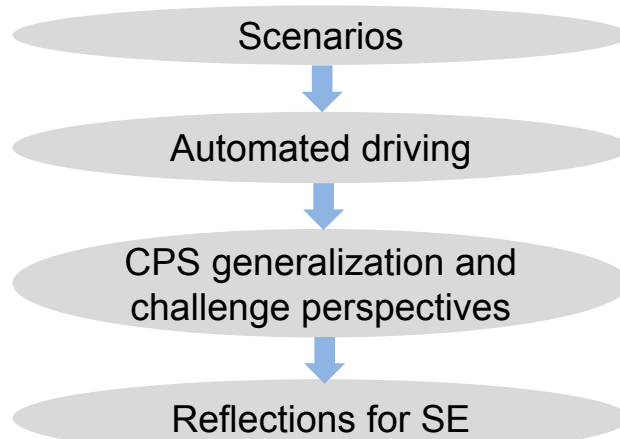


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15



Autonomous and smart cyber-physical systems of systems



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16



Perspectives to automated vehicles

Societal aspects, ethics, values

Transportation systems

Legislation, liability, insurance

Life-cycle operation

Desired properties

Organizations

Research and science

Context & scenarios (ITS and ODD)

Technology, methodology, standards

Human machine



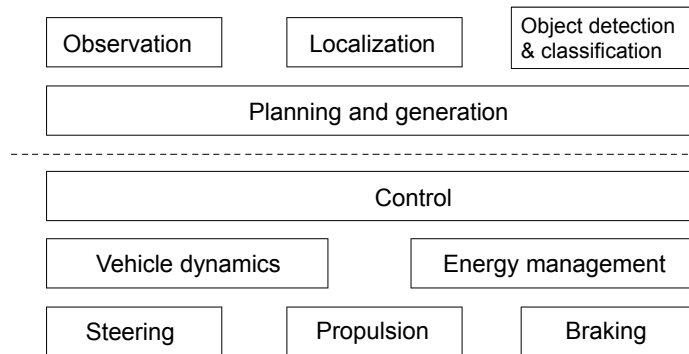
Levels of automated driving



Sources: Evercore ISI, SAE International



Autonomy: Basic functions

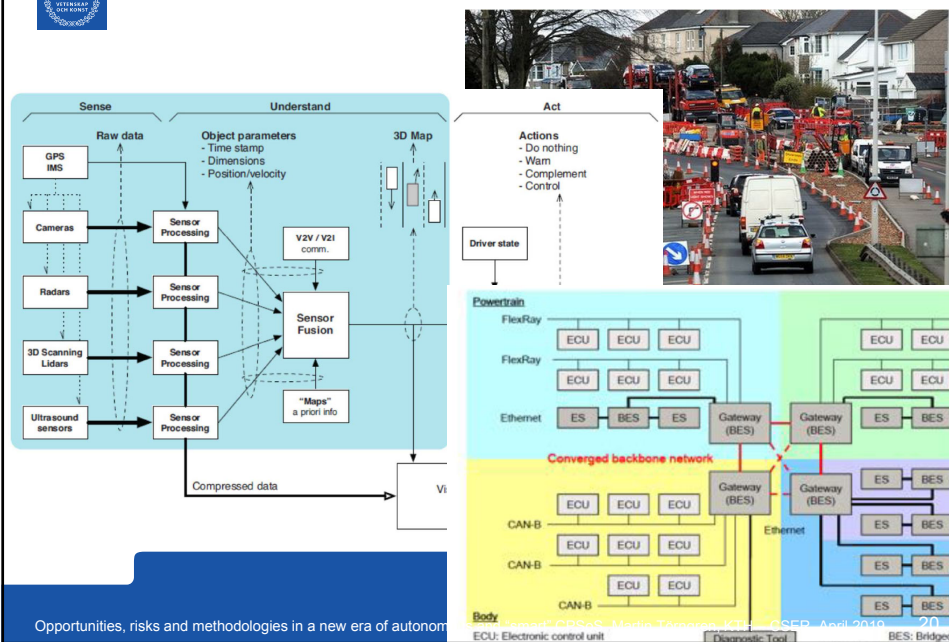


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19



Unprecedented capabilities and complexity



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ECU: Electronic control unit, ES: Electronic System, BES: Bridged Electronic System, Gateway: BES, CAN-B: Controller Area Network - Body, CAN-A: Controller Area Network - Auxiliary

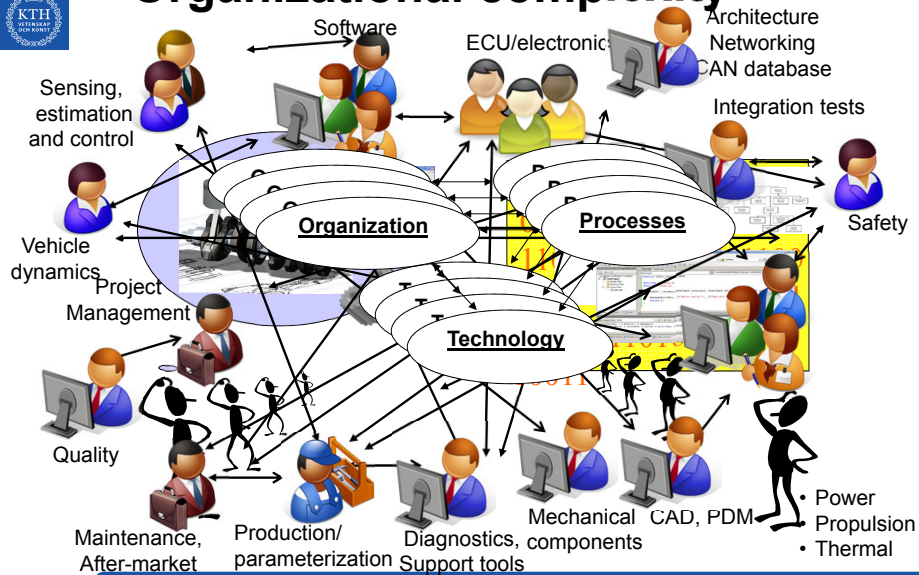


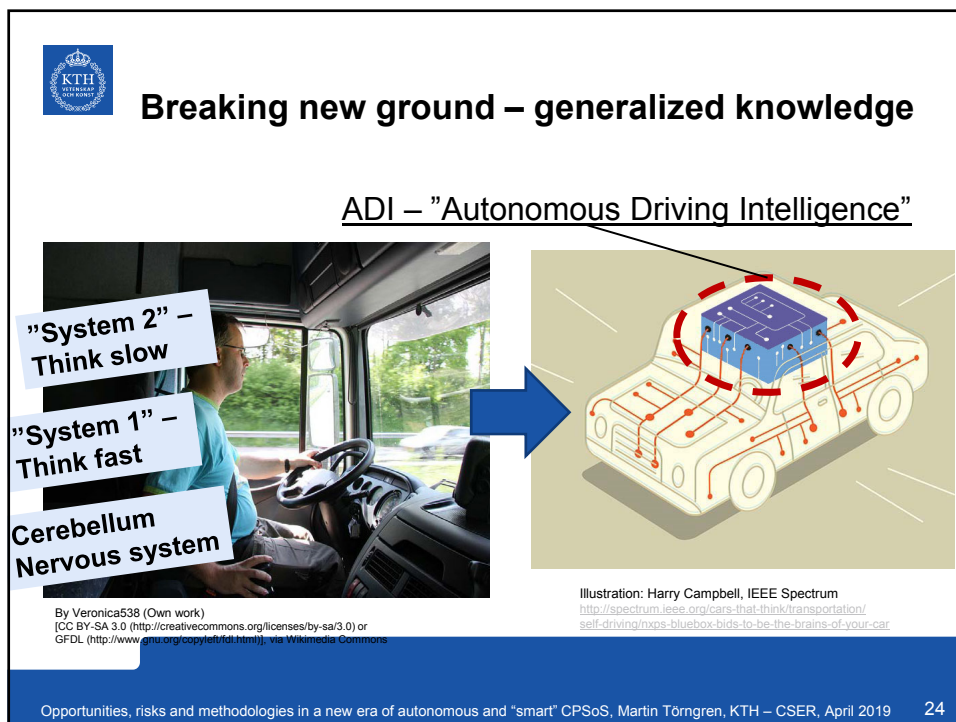
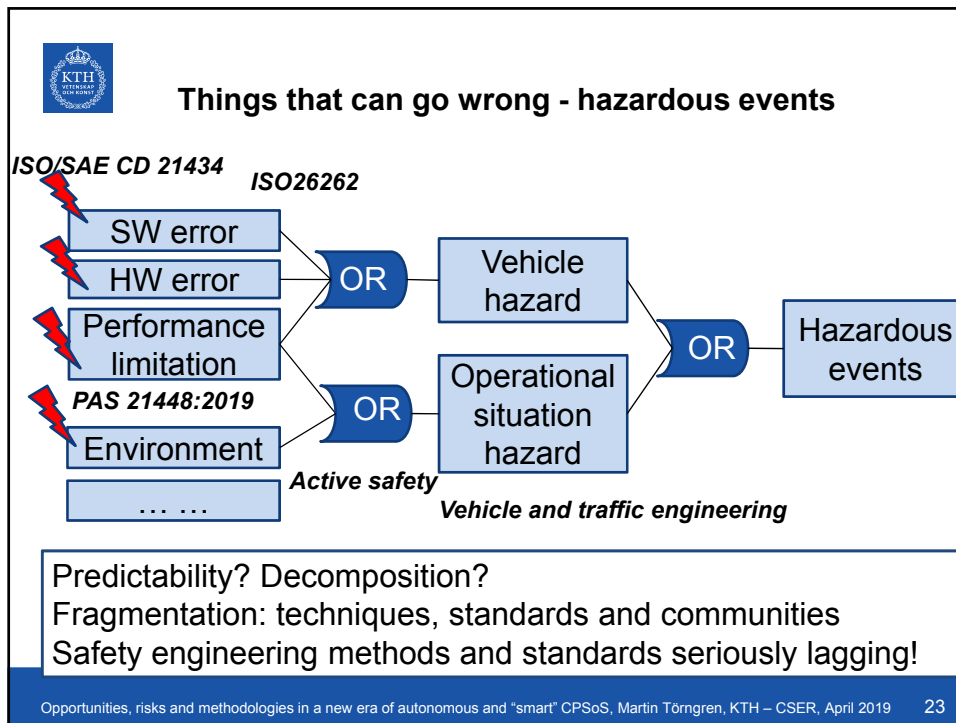
How to assess risk and understand intentions of other actors?

Example – Automated vehicle testing - highway merging
<https://www.youtube.com/watch?v=HjtiiGCe1pE&feature=youtu.be>



Organizational complexity







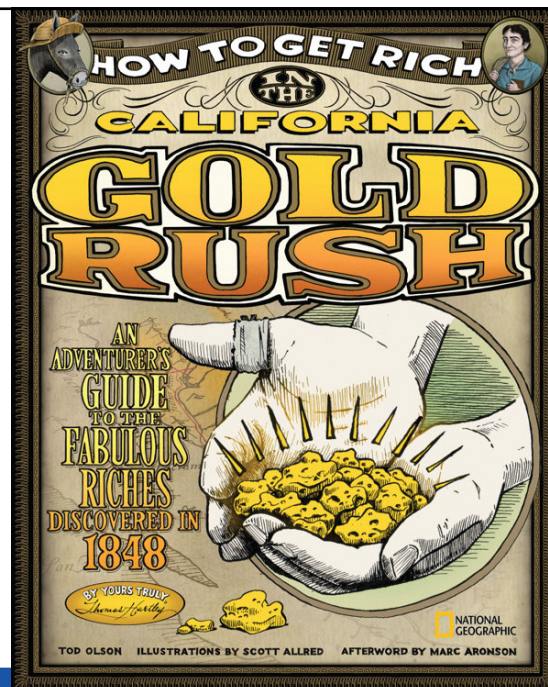
What drives AV development?

Business MIT Tech Review:

- Can We Put a Price on Autonomous Driving?

- Transport services: ~ Trillions of dollars!
- Traffic accidents: 100's of billions of dollars
- Traffic efficiency, productivity and public health: - II -

The beginning of wisdom is to call things by their proper name
– attributed to Confucius



Today: Billions poured in to get to the Trillions!

Key question:
When will the Gold emerge?

1849 – Gold rush



What is the impact of the gold-rush?

"All digging" – doing the same thing!

- Enormous parallel investments to brake new ground and hit the market!
- Fight for competence
- New Constellations but very little of broad collaborations
- Risks

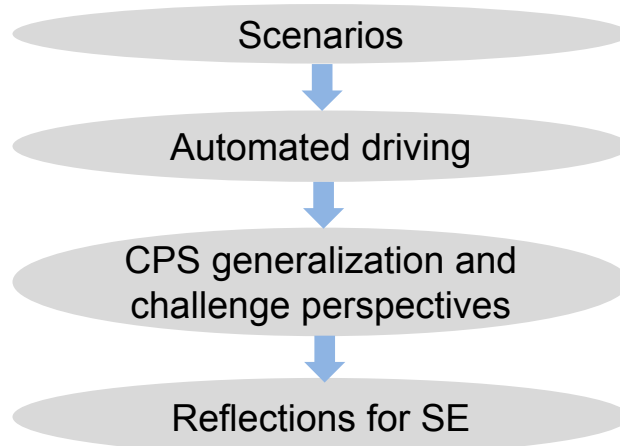


CPS melting pot





Autonomous and smart cyber-physical systems of systems



Cyber-physical systems (~2006)

Integration of computation, networking and physical processes where CPS range from minuscule (pace makers) to large-scale (e.g. national power-grid).

Same trends across domains

- Increasing level of integration and capabilities
- Business model evolution
- Open society scale deployment

Unprecedented opportunities, societal reliance and risks



Several parallel gold rushes!

Automated driving/
transportation services

1200 IoT platforms

Strong market forces!
Partly unregulated areas!
Is trust a key priority?



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Herbert Simon on industrial revolutions: (the steam engine and the computer)

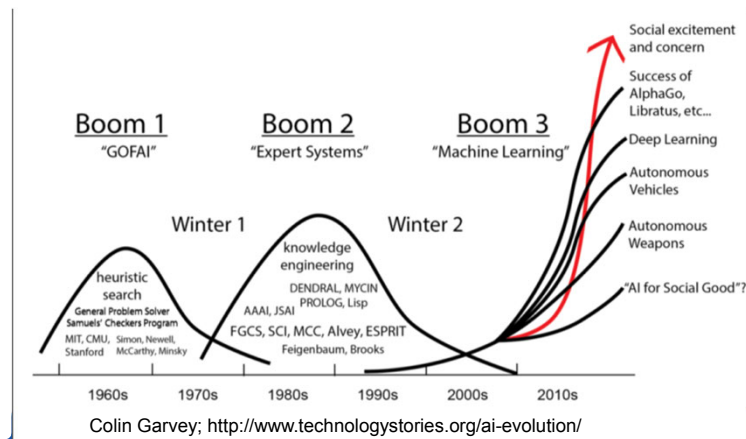
- Technological revolutions are slow
- The first revolution (involving steam engines) took 150 years to change society – with 6 generations as a tentative time constant
- There is no single technology - behind of revolution – rather a web of technologies!
 - Computers, internet, connectivity, AI, ...
- We shape technological revolutions!!
 - Social impact becomes tangible in the 2nd half

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Amara's law

We tend to overestimate the effect of a technology in the short run and underestimate the effect in the long run



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33



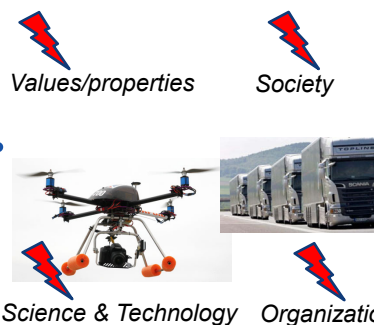
Technological

Organizational/Business

Societal

Push

Software
Networking
Wireless com.
Sensors and actuators
Packaging/integration
Computing technology
Software platforms
Control methods
Tools
...

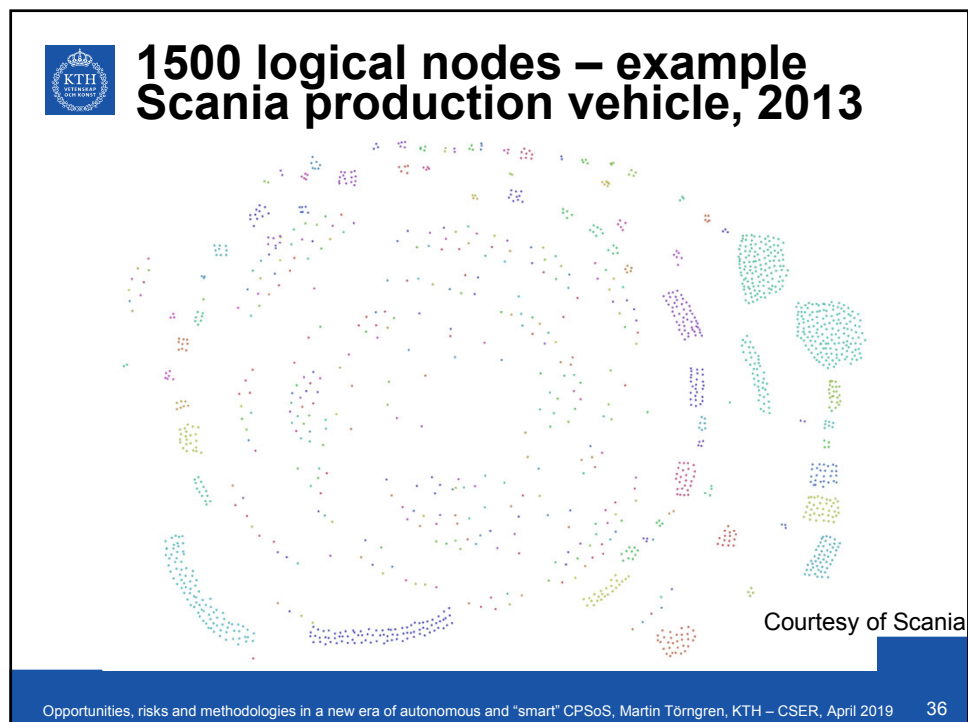
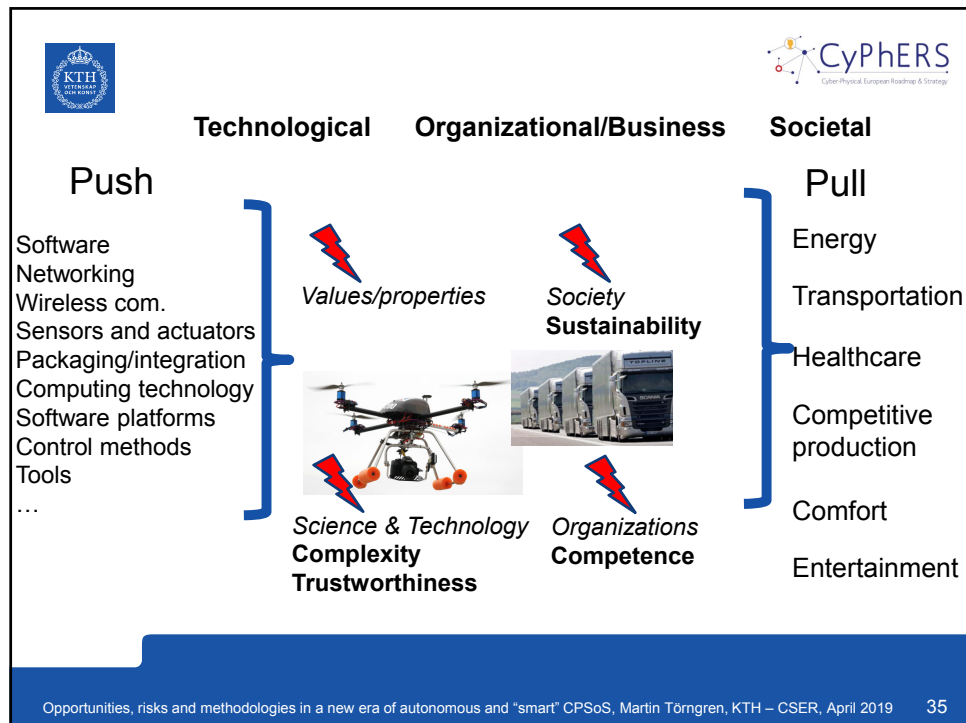


Pull

Energy
Transportation
Healthcare
Competitive production
Comfort
Entertainment

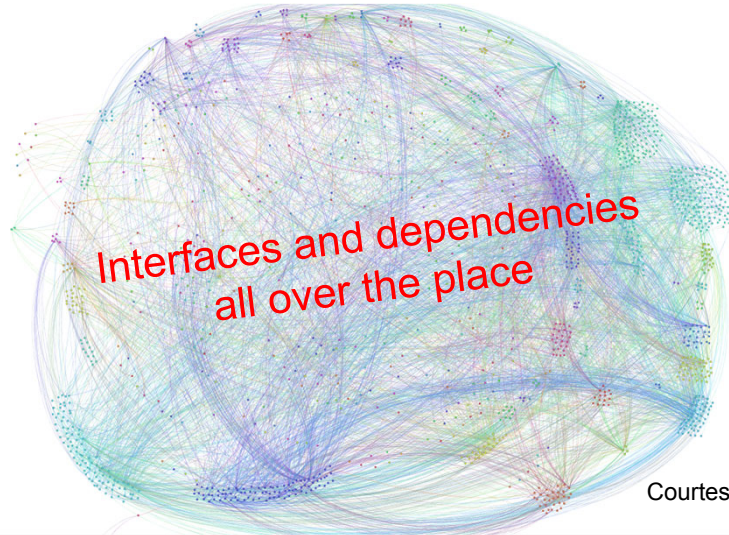
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34





14000 connections – same Scania production vehicle example, 2013



Courtesy of Scania

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37



A key CPS challenge: Combinations of deterministic models are non-deterministic



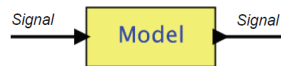
Image: Wikimedia Commons

```
void initTimer(void) {
  SysTickPeriodSet(SysCtlClockGet() / 1000);
  SysTickEnable();
  SysTickIntEnable();
}

volatile uint timer_count = 0;
void ISR(void) {
  if(timer_count != 0) {
    timer_count--;
  }
}

int main(void) {
  SysTickIntRegister(&ISR);
  // other init
  timer_count = 2000;
  initTimer();
  while(timer_count != 0) {
    ... code to run for 2 seconds
  }
  ... // other code
}
```

No notion of timing at the SW level



$$\dot{\mathbf{x}}(t) = \dot{\mathbf{x}}(0) + \frac{1}{M} \int_0^t \mathbf{F}(\tau) d\tau$$

Courtesy, Edward Lee, UC Berkeley

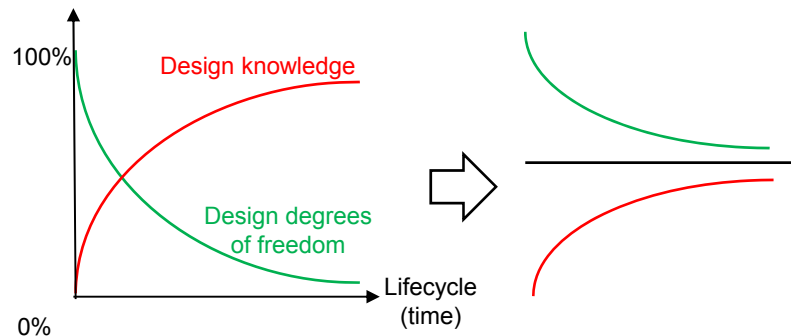
Challenge further aggravated by non-predictable multicore platforms

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38



An increasing cone of uncertainty



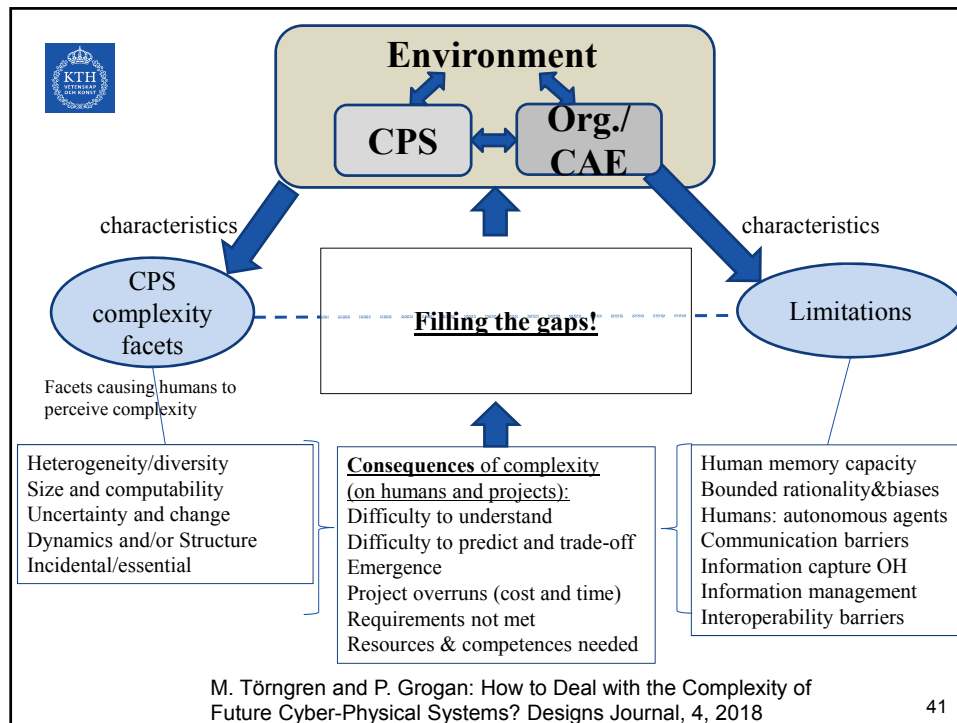
- **Uncertainties in system and environment, risks and threats**
- **Robustness/resilience becomes even more important**



The "Cyber Physical" tension



Dimension	„Cyber Domain“	„Physical Domain“
Example Disciplines	Logistics	Aeronautics
Typical Life Cycle	< 2-3 Year	> 10-30 Years
Business Model	Dynamic Value Network	Static Supply Chain
Development Approach	Continuous Delivery	Implement-Commission-Operate-Decommission
Dependability Focus	Security	Safety (and certification)
Platform Approach	Max. virtualization/Cloud	Min. virtualization/RTOS
Example Technologies	Big Data, Online Learning	Control Synthesis



Automation and trust: Beyond dirty, dull and dangerous

Failure modes, explainability, understandability, ethics/values
Safety, security, reliability and privacy
The Automation paradox

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42



Automation and trust – what is changing?

Adding "*Dear*" and "*Difficult*" to Dirty, Dull and Dangerous

Prediction machines (sensors, data, algorithms, compute)

Human AI/robot collaboration, intent

Failure modes, explainability, understandability, ethics/values

The Automation paradox – more relevant than ever

- The better autonomy, the less training, and the more difficult situations to handle when the automation fails
- Call for safety engineering!

Safety, security, reliability and privacy



Systems engineering insights and needs for new methodologies



→ complex environments and uncertainty

→ composability - dependencies and side effects

The Cynefin model



Current level 3 testing for AD/AVs

Current tests in the automotive are not well controlled!

Aerospace:

- Simulation, formal methods and rigorous processes.
- Minimizing testing to mitigate risks – Controlled experiments
- **But ... safety requires continuous efforts!!!**

Safety case for level 3 testing

- An AV testing platform with safety driver
- Non fruitful blames: victim, technology, safety driver
- To be expected: **Pedestrian on road; Failures; Solo human drop-out**
- **The better autonomy the more difficult situations!**

Sources: Aerospace practice; OSS.5-2019, Safecomp 2018



Sustainability

Meeting the needs of the present
without compromising the future
Environmental, economical and social:

- Climate warming
- 91% of the world's population live in places where air quality exceeds WHO guideline limits
- Overspending of natural resources

A case for circular economy!

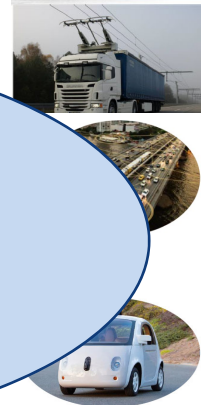
- Beyond the *take-make-dispose* industrial model
- Important role and opportunities for systems engineering/ST/DT!!





CPS melting pot, requiring multidisciplinary engineering and science!

Robotics and Artificial intelligence
 Embedded, edge, cloud and HPC
 Software engineering
 Mechanical engineering
 Systems engineering
 Safety, security and dependability



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47



Education and training challenges

Need for educational renewal!

Need for life-long learning!

Low status of education is a problem!

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48



Digitalization in a physical world - Reflections for SE

Virtually all systems will be of CPS nature in a CPSoS context!

Complexity, emergence, resilience, awareness of risks!

Human-CPS – Automation/AI and trustworthiness!

SE, ST and DT more important than ever!

Human centered design – requires new approaches!

Sustainability and circular economy!

Promoting teaching, life-long learning and CDIO!



Selected references

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Platform4CPS recommendations:

www.platforms4cps.eu/fileadmin/user_upload/E-Book_-_Platforms4CPS_Key_Outcomes_and_Recommendations.pdf

German agenda CPS:

http://www.cyphers.eu/sites/default/files/acatech_STUDIE_agendaCPS_eng_ANSICHT.pdf

CPS foundations, principles and applications:

<http://www.sciencedirect.com/science/book/9780128038017>